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PARTICIPANTS: Mr. George Carver, D/DCI/NIO

Mr. William Barnds, Murphy Commission

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DATE

September 9, 1974

- 1. Mr. Carver and Mr. Barnds had a general discussion of recent trends in intelligence production, with particular reference to the new estimating procedures embodied in the NIO concept. They discussed the background of the abolition of the Board of National Estimates, and the benefits the new system is intended to provide.
- 2. Mr. Barnds was particularly interested in determining how Mr. Carver and the NIOs went about keeping in touch with policymakers and the topics that are of current concern to them. He was interested in the feedback intelligence producers receive from the consumer. Mr. Carver assured him that this was a subject of continuing concern to the Community, and to the NIOs in particular. He mentioned that it was important to remember that while the NIOs attempted to identify policy needs, they did not serve as policy advocates. They also discussed the NIOs' roles in the KIQ/KEP process and in the evaluation of information collected against substantive questions.
- 3. Mr. Barnds did not press for any specific information on contacts between intelligence producers and consumers nor did he focus on any particular substantive issue. The discussion was largely philosophical. Mr. Barnds did not take notes and neither did he stray into areas that could in any way be considered beyond the Commissions's charter.

Coordination Staff/Secretariat

CONCUR: George A. Carver, Jr. D/DCI/NIO

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